

Performance Evaluation of Capital Contractors

Contract Title:	Pauatahanui Golf Course Redevelopment	
Contract Number:	711N	Appraisal Date: 23 April 2016
Contract Value:	\$3.2M	Region Office: Wellington
Contractor:	Grass	Appraisal by: Dirk Botha
Contractor's Manager:	Elwyn Thomas	
Work Activity:	Specialist Applications	
Evaluation Status:	Final	

= Mandatory Field
 = Optional Field
 ▼ = Drop down menu available in green box

Criteria	Weakness									Strength									Rating	Comments			
Management (25%)																							
Skill Level and Competency	N/A	0	2	4	6	8	10	6	8	10	6	8	10	6	8	10	6	8	10	6	▼	From commencement GRASS demonstrated a high level of technical skill competency in regards to golf course construction and the management of the physical works. GRASS's lack of experience in the environmental processes was identified and GRASS engaged an environmental specialist to assist with the required improvement and achieved successful delivery and compliance.	
Risk Management	N/A	0	2	4	6	8	10	6	8	10	6	8	10	6	8	10	6	8	10	6	▼	GRASS accurately identified risk, consequence and outcomes and proactively managed and mitigated these risks. The high level risk being to vacate the TG designation by 1 November 2015 and not impacting on the Wellington Gateway Partnership was successfully managed and achieved by early identification of the need for additional water to achieve programme deadlines.	
Responsiveness	N/A	0	1	2	3	4	5	3	4	5	3	4	5	3	4	5	3	4	5	3	▼	It is considered that GRASS's turnaround of queries and completeness of responses were delivered on time. GRASS achieved documentation and reporting deliverables on time.	
Production (40%)																							
Ability to Meet Programme	N/A	0	3	6	9	12	15	12	15	12	15	12	15	12	15	12	15	12	15	12	▼	GRASS managed the physical works extremely well and capitalised at every opportunity to make gains on the programme. Practical Completion was achieved two days ahead of the contract nominated completion date and was considered to be a commendable effort and great commitment by GRASS. GRASS also achieved sign-off from the GCA for handover a few days before the revised projected handover date.	
Achieves the Specified Standard	N/A	0	3	6	9	12	15	15	15	15	15	15	15	15	15	15	15	15	15	15	▼	GRASS consistently delivered work to a very high standard, was proactive and continued to exceed contract standards for quality. The product easily achieved and exceeded standards specified and delivered a course in an excellent operational condition.	
Defect Management System	N/A	0	2	4	6	8	10	8	8	8	8	8	8	8	8	8	8	8	8	8	▼	GRASS effectively self-monitored, identified and rectified non-compliance.	
Health and Safety (20%)																							
Safe Work Practices	N/A	0	2	4	6	8	10	6	6	6	6	6	6	6	6	6	6	6	6	6	▼	GRASS's health and safety processes worked well with the need to work around a fully functioning golf course.	
Traffic Management Control	N/A	0	2	4	6	8	10	6	6	6	6	6	6	6	6	6	6	6	6	6	▼	Good consultation was carried out with external parties' and no issues were documented during the project.	
Administration (15%)																							
QA Documentation	N/A	0	1	2	3	4	5	3	3	3	3	3	3	3	3	3	3	3	3	3	▼	GRASS's paper trail system is considered acceptable and accessible. All test results and material certificates were made available or provided in a timely manner.	
Financial	N/A	0	1	2	3	4	5	3	3	3	3	3	3	3	3	3	3	3	3	3	▼	Good financial and supporting information provided throughout the project. Claims submitted in a timely manner.	
Handling of Variations	N/A	0	1	2	3	4	5	3	3	3	3	3	3	3	3	3	3	3	3	3	▼	GRASS provided supported and fairly priced variations. All parties kept well informed throughout and worked collaboratively to reduce client cost.	
												Total	71										
												Out of	100										

Overall % Ratings

Overall Rating	<input type="text" value="71%"/>
Unsatisfactory	≤35% <input type="checkbox"/>
Needs Improvement	36-49% <input type="checkbox"/>
Acceptable	50-59% <input type="checkbox"/>
Requirements fully met	60-70% <input type="checkbox"/>
Exceeds Requirements	71-85% <input checked="" type="checkbox"/>
Superlative	86-100% <input type="checkbox"/>

Overall Comment (Mandatory for all Final Evaluations and if an Interim Evaluation's Overall Rating is < 50% or > 70%)

GRASS's commitment throughout the project to exceed expectations on certain parts of the project, certainly with regard to their construction quality and responsiveness was noted. The delivered project is testament to both GRASS's professionalism and their concerted efforts to achieve the clients high standards and meet programme milestones.

The GCA expressed his confidence in GRASS throughout the project and held GRASS in high regards for quality of work and willingness to be flexible with all requests and instructions.

A top quality product was delivered by GRASS and resulted in the post construction success for the PGC.

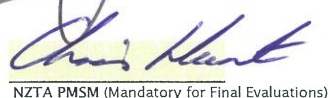
It is therefore considered that the total score achieved by GRASS as "Exceeds Requirements" is well deserved and a reflection of GRASS's commitment and technical skills to successfully deliver golf course projects to the highest standard.

Signatures


Consultant's Representative


Contractor's Representative


Peter Ward
NZTA Representative
18/5/16


Chris Hunt
NZTA PMSM (Mandatory for Final Evaluations)